SMELT BROOK FISH PASSAGE RESTORATION SECTION 1135 PROJECT MODIFICATIONS TO IMPROVE THE ENVIRONMENT

COST ESTIMATE, RISK ANALYSIS, TPCS DEVELOPMENT SUMMARY

COST ESTIMATE

The cost estimate is based on preliminary design and quantities developed by the Civil Engineering Section. The tentatively selected plan (TSP) includes construction of a fish ladder on one side of the stilling basin and extension of the wingwalls. It should be noted that numerous alternatives, including a fish ladder across the entire stilling basin, a nature-like fish passage channel, engineered weirs along a 600-ft reach, and a keyhole slot at the base of the existing culvert, with the PDT ultimately selecting the fish ladder on one side of the stilling basin option going forward.

Assumptions

- Construction methodology: the estimate assumes a subcontractor will mobilize to
 the site and perform dewatering operations. The Prime will then mobilize to the
 site, perform surface cleaning and preparation of the concrete stilling basin,
 install dowels into the existing concrete, construct concrete weir walls, and
 concrete wall extension of the existing wingwalls. Gabion boxes filled with stone
 will then be installed within each of the pools created by the weir walls.
- Estimate assumes a Prime Contractor will manage the project and self-perform construction of the fish ladder and will employee a subcontractor to perform the dewatering of the work area.
- Estimate assumes both the Prime and subcontractor will be local to the site and that employees will travel to the site daily.
- Estimate assumes open competition and invitation for bid procurement method.

RISK ANALYSIS

Risk Mitigation was conducted through an Abbreviated Risk Analysis of the project as it is currently presented in addition to the acknowledgement of risk in the scope and estimated quantities. The District has mitigated this risk through a conservative approach to the project duration and equipment and crew necessary to construct the project. The values included in the project cost provide an amount that the PDT is confident will provide substantive costs to mitigate any issues. The District will continue to monitor and include all risks in continuing assessment of contingency and amend as necessary as an essential element to the continued development of the project. The

potential risk areas identified through formal risk and sensitivity analysis were General Conditions (mobilization & demobilization), dewatering, and ladder installation.

The Abbreviated Risk Analysis or ARA was developed relying on local District staff to provide expertise and information gathering. The cost engineer facilitated a risk assessment meeting on site with the PDT in addition to a qualitative analysis to produce a risk register that served as the framework for the risk analysis.

The ARA assumes the Project Development Stage/Alternative is "Feasibility (Recommended Plan)" with a "Low Risk" risk category based on the experience of the cost engineer and vetted with the PDT. The resultant contingency of 31% was then utilized in the Total Project Cost Summary. It should be noted that no Lands and Damages are anticipated for this project.

TOTAL PROJECT COST SUMMARY (TPCS)

The Total Project Cost Summary (TPCS) was then computed to summarize the construction cost, project first cost, and the Total Project Cost or the Fully Funded Cost. The TPCS was utilized to calculate the construction cost estimate applied contingency and escalated to the midpoints of the features of work and the remaining work breakdown structure to include Planning, Engineering & Design (PED) and Construction Management. The inputs of the TPCS, to include percentages for the PED phase and Construction Management were obtained from the project manager.

The resultant TPCS from the cost estimate, risk analysis, and escalation is \$1,077,000 with an estimated federal cost of \$808,000 and non-federal cost of \$269,000 utilizing a 75%/25% federal/non-federal cost of project split. Including feasibility study costs of \$452,000 with a 50%/50% split, the total estimated federal cost of the project is \$1,034,000.

Printed:2/16/2023 Page 1 of 2

\$1,077

\$808

\$269

\$452

\$226

\$226

\$1,034

75%

25%

50%

50%

PREPARED: 2/8/2023

PROJECT: Smelt Brook Fish Passage Restoration

PROJECT NO: XXXXXX
LOCATION: Braintree, MA

DISTRICT: New England District

ESTIMATED TOTAL PROJECT COST:

22 - FEASIBILITY STUDY (CAP studies):

ESTIMATED FEDERAL COST OF PROJECT

ESTIMATED NON-FEDERAL COST:

ESTIMATED NON-FEDERAL COST:

ESTIMATED FEDERAL COST:

ESTIMATED FEDERAL COST:

POC: CHIEF, COST ENGINEERING, Jeff Gaeta

This Estimate reflects the scope and schedule in report; Report Name and date

Civ	il Works Work Breakdown Structure		ESTIMATE	D COST					JECT FIRST (stant Dollar B				TOTAL PROJE	CT COST FUNDED)	(FULLY
WBS NUMBER	Civil Works Feature & Sub-Feature Description	COST _(\$K)_	CNTG _(\$K)_	CNTG _(%)	TOTAL _(\$K)_	ESC _(%)		ffective Price	(Budget EC): e Level Date: REMAINING COST _(\$K)_	2024 1-Oct- 23 Spent Thru: 1-Oct-15 _(\$K)_	TOTAL FIRST COST _(\$K)_	ESC _(%)	COST _(\$K)_	CNTG (\$K)	FULL _(\$K)_
06	FISH & WILDLIFE FACILITIES	\$431	\$134	31%	\$565	2.9%	\$444	\$138	\$581		\$581	6.6%	\$473	\$147	\$620
	#N/A		-			-						-			
	#N/A		-			_						-			
			-			-						-			
	CONSTRUCTION ESTIMATE TOTALS:	\$431	\$134	-	\$565	2.9%	\$444	\$138	\$581		\$581	6.6%	\$473	\$147	\$620
01	LANDS AND DAMAGES		-			-						-			
30	PLANNING, ENGINEERING & DESIGN	\$265	\$82	31%	\$347	2.5%	\$272	\$84	\$356		\$356	4.1%	\$283	\$88	\$370
31	CONSTRUCTION MANAGEMENT	\$62	\$19	31%	\$81	2.5%	\$64	\$20	\$83		\$83	4.4%	\$66	\$21	\$87
	PROJECT COST TOTALS:	\$758	\$235	31%	\$994		\$779	\$241	\$1,020	I 	\$1,020	5.6%	\$822	\$255	\$1,077

CHIEF, COST ENGINEERING, Jeff Gaeta
PROJECT MANAGER, Jordan Macy
CHIEF, REAL ESTATE, XXX
CHIEF, PLANNING, XXX
CHIEF, ENGINEERING, David Margolis
CHIEF, OPERATIONS, XXX
CHIEF, CONSTRUCTION, XXX
CHIEF, CONTRACTING, XXX
CHIEF, PM-PB, XXXX

CHIEF, DPM, XXX

Filename: SmeltBrook TPCS_8Feb2023.xlsx

TPCS

PREPARED: 2/8/2023

**** TOTAL PROJECT COST SUMMARY ****

**** CONTRACT COST SUMMARY ****

PROJECT: Smelt Brook Fish Passage Restoration

LOCATION: Braintree, MA

This Estimate reflects the scope and schedule in report; Report Name and date

DISTRICT: New England District

POC: CHIEF, COST ENGINEERING, Jeff Gaeta

WBS Structure		ESTIMATE	D COST		PROJEC	T FIRST COST Dollar E		(Constant		TOTAL PROJECT O	OST (FULLY FUNI	DED)	
		nate Prepared ate Price Leve		23-Jan-23 1-Oct-22		am Year (Budge tive Price Level		2024 1 -Oct-23					
WBS Civil Works NUMBER Feature & Sub-Feature Description A B PHASE 1 or CONTRACT 1	COST (\$K) C	CNTG (\$K) D	CNTG (%) E	TOTAL _(\$K) 	ESC (%) G	COST _(\$K) 	CNTG _(\$K) 	TOTAL _(\$K) 	Mid-Point <u>Date</u> P	ESC (%) L	COST (\$K) M	CNTG _(\$K) 	FULL _(\$K)
06 FISH & WILDLIFE FACILITIES	\$431	\$134	31.0%	\$565	2.9%	\$444	\$138	\$581	2026Q3	6.6%	\$473	\$147	\$620
CONSTRUCTION ESTIMATE TOTALS:	\$431	\$134	31.0%	\$565	_	\$444	\$138	\$581			\$473	\$147	\$620
01 LANDS AND DAMAGES													
 2.5% PLANNING, ENGINEERING & DESIGN 2.5% Project Management 1.0% Planning & Environmental Compliance 15.0% Engineering & Design 1.0% Reviews, ATRs, IEPRs, VE 	\$10 \$27 \$116 \$28	\$3 \$8 \$36 \$9	31.0% 31.0% 31.0% 31.0%	\$13 \$35 \$152 \$37	2.5% 2.5% 2.5% 2.5%	\$10 \$28 \$119 \$29	\$3 \$9 \$37 \$9	\$13 \$36 \$155 \$38	2025Q3 2025Q3 2025Q3 2025Q3	3.8% 3.8% 3.8% 3.8%	\$11 \$29 \$123 \$30	\$3 \$9 \$38 \$9	\$14 \$38 \$161 \$39
 1.0% Life Cycle Updates (cost, schedule, risks) 1.0% Contracting & Reprographics 3.0% Engineering During Construction 2.0% Planning During Construction 3.0% Adaptive Management & Monitoring 1.0% Project Operations 	\$8 \$15 \$10 \$11 \$35 \$6	\$2 \$5 \$3 \$3 \$11 \$2	31.0% 31.0% 31.0% 31.0% 31.0%	\$10 \$20 \$13 \$14 \$46 \$8	2.5% 2.5% 2.5% 2.5% 2.5% 2.5%	\$8 \$15 \$10 \$11 \$36 \$6	\$2 \$5 \$3 \$3 \$11 \$2	\$10 \$20 \$13 \$15 \$47 \$8	2025Q3 2025Q4 2025Q4 2025Q3 2027Q1 2017Q3	3.8% 4.4% 4.4% 3.8% 7.7% -8.4%	\$8 \$16 \$10 \$12 \$39 \$6	\$2 \$5 \$3 \$4 \$12 \$2	\$10 \$21 \$13 \$15 \$51 \$8
31 CONSTRUCTION MANAGEMENT 10.0% Construction Management 2.0% Project Operation: 2.5% Project Management	\$45 \$7 \$10	\$14 \$2 \$3	31.0% 31.0% 31.0%	\$59 \$9 \$13	2.5% 2.5% 2.5%	\$46 \$7 \$10	\$14 \$2 \$3	\$60 \$9 \$13	2025Q4 2025Q4 2025Q4	4.4% 4.4% 4.4%	\$48 \$7 \$11	\$15 \$2 \$3	\$63 \$10 \$14
CONTRACT COST TOTALS:	\$758	\$235		\$994	_	\$779	\$241	\$1,020			\$822	\$255	\$1,077

Filename: SmeltBrook TPCS_8Feb2023.xlsx

TPCS

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	Г				Ca	l Ye	ar 2	024								Cal	enc	der \	Year	20	25							Cal	end	der \	Yea	r 20	26				1	Ca	l Ye	ar 2	2027	7
Activity	F۱	Y240	Q2	F١	/240	Q3	FY	240	(4	F١	/25C	Q1	FY	25C	2	FY	250	Q 3	FY	250	Q4	F١	Y260	Q1	FY2	26Q	2	FY	260	Q3	F۱	Y26	Q4	F	Y27	Q1	F١	Y27	Q2	F	Y27	Q
,	J	F	М	Α	М	J	J	Α	S	0	N	D	J	F	М	Α	М	J	J	Α	S	0	N	D	J	F	М	Α	Μ	J	J	Α	S	0	N	D	J	F	N	Α	N	1
Execute PPA																																									T	T
Real Estate Acquisition																																										Ī
Plans & Specs Phase																																										Ī
Ready to Advertise																																										Ī
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Print Date Thu 16 February 2023 Eff. Date 1/23/2023 U.S. Army Corps of Engineers Project ROM: Smelt Brook Culvert Outfall Improvements COE Standard Report Selections Time 11:53:55

Title Page

Smelt Brook Culvert Outfall Improvements

Estimated by Chris Barden

Designed by

Prepared by Chris Barden

Preparation Date 1/23/2023 Effective Date of Pricing 1/23/2023 Estimated Construction Time 30 Days

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Print Date Thu 16 February 2023 Eff. Date 1/23/2023

U.S. Army Corps of Engineers Project ROM: Smelt Brook Culvert Outfall Improvements COE Standard Report Selections

Time 11:53:55

Project Cost Summary Report Page 1

<u>Description</u>	Quantity UOM	ProjectCost
Project Cost Summary Report		431,439
Project Summary	1.00 LS	431,439

Abbreviated Risk Analysis

Project (less than \$40M): Smelt Brook Fish Passage Restoration

Project Development Stage/Alternative: Feasibility (Alternatives)

Risk Category: Low Risk: Typical Construction, Simple

Alternative: Ladder One Side of Stilling Basin

Meeting Date: N/A

Total Estimated Construction Contract Cost = \$ 431,439

<u>CWWBS</u>	Feature of Work	<u>Estin</u>	nated Cost	% Contingency	\$ Co	<u>ontingency</u>	<u>Total</u>
01 LANDS AND DAMAGES	Real Estate	\$	-	25%	\$	- \$	-
1 06 FISH AND WILDLIFE FACILITIES	General Requirements	\$	98,435	18%	\$	18,061 \$	116,496
2 06 FISH AND WILDLIFE FACILITIES	Site Preparation and Dewatering	\$	131,386	25%	\$	32,881 \$	164,267
3 06 FISH AND WILDLIFE FACILITIES	New Construction	\$	201,618	41%	\$	83,055 \$	284,673
4		\$		0%	\$	- \$	-
5		\$	-	0%	\$	- \$	-
6		\$		0%	\$	- \$	-
7		\$		0%	\$	- \$	-
8		\$		0%	\$	- \$	-
9		\$		0%	\$	- \$	-
10		\$		0%	\$	- \$	-
11		\$		0%	\$	- \$	-
12 All Other	Remaining Construction Items	\$	- 0.0	% 0%	\$	- \$	-
13 30 PLANNING, ENGINEERING, AND DESIGN	Planning, Engineering, & Design	\$	264,968	12%	\$	31,796 \$	296,764
14 31 CONSTRUCTION MANAGEMENT	Construction Management	\$	62,000	12%	\$	7,440 \$	69,440
XX FIXED DOLLAR RISK ADD (EQUALLY DISPERSED TO A	ALL, MUST INCLUDE JUSTIFICATION SEE BELOW)				\$	_	

Totals						
Real Estate	\$	-	0%		\$ -	\$ -
Total Construction Estimate	\$	431,439	31%		\$ 133,996	\$ 565,435
Total Planning, Engineering & Design	\$	264,968	12%		\$ 31,796	\$ 296,764
Total Construction Management	\$	62,000	12%		\$ 7,440	\$ 69,440
Total Excluding Real Estate	\$	758,407	23%		\$ 173,233	\$ 931,640
		_		Base	50%	80%
Confidence L	evel	Range Estimate (\$000's)		\$758k	\$862k	\$932k

* 50% based on base is at 5% CL.

Fixed Dollar Risk Add: (Allows for additional risk to be added to the risk analsyis. Must include justification. Does not allocate to Real Estate.

Smelt Brook Fish Passage Restoration Ladder One Side of S

Feasibility (Alternatives)
Abbreviated Risk Analysis
Meeting Date: N/A



Risk Register

Risk Element	Feature of Work	Concerns	PDT Discussions & Conclusions (Include logic & justification for choice of Likelihood & Impact)	Impact	Likelihood	Risk Level
Project Ma	nagement & Scope Growth			Maximum Proje	ect Growth	40%
PS-1	General Requirements	Potential for scope growth, such as restoration of the surrounding area - ie. tree clearing.	Current scope is limited to installation of concrete weir walls. Possibility for scope growth to include tree removal and site restoration to take advantage of a Contractor being on site.	Moderate	Possible	2
PS-2	Site Preparation and Dewatering	Potential for scope growth, such as restoration of the surrounding area - ie. tree clearing.	Current scope is limited to installation of concrete weir walls. Possibility for scope growth to include tree removal and site restoration to take advantage of a Contractor being on site.	Moderate	Possible	2
PS-3	New Construction	Condition of existing structure has not been inspected, covered in sediment, etc.	Project may require concrete repairs to the existing structure once it's visible. Impact is moderate, will only require small quantiites of concrete surface repairs. Poor condition not noted	Moderate I	Likely	3
PS-12	Remaining Construction Items	No concerns.		Negligible	Unlikely	0
PS-13	Planning, Engineering, & Design	No concerns.		Negligible	Unlikely	0
PS-14	Construction Management	No concerns.		Negligible	Unlikely	0
Acquisition	Strategy			Maximum Proje	ect Growth	30%
AS-1	General Requirements	The contract could go 8A.	8A would use a higher markup percentage for overhead. Prime Contractor would be less likely to self-perform, and would subcontract weir installation.	Marginal	Possible	1
AS-2	Site Preparation and Dewatering	The contract could go 8A.	8A would use a higher markup percentage for overhead. Prime Contractor would be less likely to self-perform, and would subcontract weir installation.	Marginal	Possible	1
AS-3	New Construction	The contract could go 8A.	8A would use a higher markup percentage for overhead. Prime Contractor would be less likely to self-perform, and would subcontract weir installation.	Marginal	Possible	1
AS-12	Remaining Construction Items	No concerns.		Negligible	Unlikely	0
AS-13	Planning, Engineering, & Design	No concerns.		Negligible	Unlikely	0
AS-14	Construction Management	No concerns.		Negligible	Unlikely	0
Constructio	on Elements			Maximum Proje	ect Growth	15%

General Requirements	No concerns.		Negligible	Unlikely	0
Site Preparation and Dewatering	Concerned with working in the wet.	Estimate assumes sandbagging the work area and dewatering for the duration of concrete installation and curing.	Moderate	Possible	2
New Construction	Concerned with working in the wet.	Estimate assumes sandbagging the work area and dewatering for the duration of concrete installation and curing.	Moderate	Possible	2
Remaining Construction Items	No concerns.		Negligible	Unlikely	0
Planning, Engineering, & Design	No concerns.		Negligible	Unlikely	0
Construction Management	No concerns.		Negligible	Unlikely	0
Construction or Fabrication			Maximum Proje	ct Growth	50%
General Requirements	No concerns.		Negligible	Unlikely	0
Site Preparation and Dewatering	No concerns.		Negligible	Unlikely	0
New Construction	Specialty concrete finishing.	Estimate does not include any special finishing of the concrete, such as stamping. If stamping is specified, this will incur higher cost.	Moderate	Unlikely	1
Remaining Construction Items	No concerns.		Negligible	Unlikely	0
Planning, Engineering, & Design	No concerns.		Negligible	Unlikely	0
Construction Management	No concerns.		Negligible	Unlikely	0
Design & Quantities			Maximum Proje	ct Growth	20%
General Requirements	No concerns.		Negligible	Unlikely	0
Site Preparation and Dewatering	No concerns.		Negligible	Unlikely	0
New Construction	No concerns.	Weir design is simple, high level of confidence no additional walls would or could be implemented. Simplicity of design makes quantity takeoff simple.	Negligible	Unlikely	0
Remaining Construction Items	No concerns.		Negligible	Unlikely	0
Planning, Engineering, & Design	No concerns.		Negligible	Unlikely	0
Construction Management	No concerns.		Negligible	Unlikely	0
ate Assumptions			Maximum Proje	ct Growth	25%
General Requirements	No concerns.		Negligible	Unlikely	0
	Site Preparation and Dewatering New Construction Remaining Construction Items Planning, Engineering, & Design Construction Management Construction or Fabrication General Requirements Site Preparation and Dewatering New Construction Remaining Construction Items Planning, Engineering, & Design Construction Management Design & Quantities General Requirements Site Preparation and Dewatering New Construction Remaining Construction Items Planning, Engineering, & Design Construction Remaining Construction Items Planning, Engineering, & Design Construction Management ate Assumptions	General Requirements Site Preparation and Dewatering Concerned with working in the wet. New Construction Concerned with working in the wet. Remaining Construction Items Planning, Engineering, & Design No concerns. Construction or Fabrication General Requirements No concerns. Site Preparation and Dewatering No concerns. No concerns. No concerns. Planning, Engineering, & Design No concerns. No concerns. Planning, Engineering, & Design No concerns. Construction Management No concerns. No concerns. Planning Engineering, & Design No concerns. No concerns. No concerns. Planning Quantities General Requirements No concerns. No concerns. No concerns. No concerns. Planning, Engineering, & Design No concerns. No concerns.	General Requirements Size Preparation and Dewatering Concerned with working in the wet. Estimate assumes sandtagging the work area and deveatering for the duration of concrete installation and curring. Romaining Construction Itims No concerns. No concerns. Construction Management No concerns. No concerns. Size Preparation and Dewatering No concerns. No concerns. Size Preparation and Dewatering No concerns. Size Preparation and Dewatering No concerns. No concerns. Size Preparation and Dewatering No concerns. Size Preparation and Dewatering No concerns. Panning Construction Items No concerns. Panning Engineering, & Design No concerns. Construction Management No concerns. Construction Management No concerns. We'd design is simple, high level of confidence no additional water works would or could be implemented. Singlicy of design unitses quantity stated sarple. Remaining Construction Items No concerns. We'd design is simple, high level of confidence no additional water works would or could be implemented. Singlicy of design unitses quantity stated sarple. Remaining Construction Items No concerns. No concerns. We'd design is simple, high level of confidence no additional water would or could be implemented. Singlicy of design unitses quantity stated sarple. Remaining Construction Items No concerns. No concerns.	General Regularements No concerns No conce	Content Requirements No Construction and Devealering Content of the duration of content institution and current No Construction home No Construction home No construction home No construction No Construction home No construction No construction home No construction No co

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EST-2	Site Preparation and Dewatering	Selection of dewatering method being appropriate for the work.	Cost estimate line item for dewatering is appropriate for given flow.	Marginal	Possible	1
EST-3	New Construction	Inadequate access for Contractor personnel and equipment.	Estimate assumes the Contractor can utilize the existing personnel fence gate to walk small equipment down to the inside of the outfall. If the Contractor requires access to the southeast side of the culvert outfall, this will require tree clearing and equipment that can be transported over the shallow culvert.	Significant	Possible	3
EST-12	Remaining Construction Items	No concerns.		Negligible	Unlikely	0
EST-13	Planning, Engineering, & Design	No concerns.		Negligible	Unlikely	0
EST-14	Construction Management	No concerns.		Negligible	Unlikely	0
External P	<u>roject Risks</u>			Maximum Proje	ct Growth	20%
EX-1	General Requirements			Negligible	Unlikely	0
EX-2	Site Preparation and Dewatering	Risk of heavy storm with higher than anticpated brook flow	A severe weather event could cause a delay and/or require larger/additional dewatering pump. Estimate assumes the brooks flow will be approximately the 50th percentile, or during the drier 6 months of the year.	Marginal	Possible	1
EX-3	New Construction	Risk of greater inflation due to COVID-19.	Rapid inflation has been seen since the start of the pandemic, increase could continue to be significant.	Significant	Possible	3
EX-12	Remaining Construction Items			Negligible	Unlikely	0
EX-13	Planning, Engineering, & Design			Negligible	Unlikely	0
EX-14	Construction Management			Negligible	Unlikely	0

Smelt Brook Fish Passage Restoration Ladder One Side of Stilling Basin Feasibility (Alternatives) Abbreviated Risk Analysis

Risk Evaluation

<u>WBS</u>	<u>Potential Risk Areas</u>	Project Management & Scope Growth	Acquisition Strategy	Construction Elements	Specialty Construction or Fabrication	Technical Design & Quantities	Cost Estimate Assumptions	External Project Risks	Cost in Thousands
01 LANDS AND DAMAGES	Real Estate								\$
06 FISH AND WILDLIFE FACILITIES	General Requirements	2	1	0	0	0	0	0	\$9
06 FISH AND WILDLIFE FACILITIES	Site Preparation and Dewatering	2	1	2	0	0	1	1	\$13
06 FISH AND WILDLIFE FACILITIES	New Construction	3	1	2	1	0	3	3	\$20
0	0	N/A	0	0	0	0	0	0	\$
0	0	N/A	0	0	0	0	0	0	\$
0	0	N/A	0	0	0	0	0	0	\$
0	0	N/A	0	0	0	0	0	0	9
0	0	N/A	0	0	0	0	0	0	9
0	0	N/A	0	0	0	0	0	0	9
0	0	N/A	0	0	0	0	0	0	9
0	0	N/A	0	0	0	0	0	0	9
All Other	Remaining Construction Items	0	0	0	0	0	0	0	\$
30 PLANNING, ENGINEERING, AND DESIGN	Planning, Engineering, & Design	0	0	0	0	0	0	0	\$26
31 CONSTRUCTION MANAGEMENT	Construction Management	0	0	0	0	0	0	0	\$6
							•		\$75
Risk		\$ 28	\$ 46	\$ 63	\$ 4	\$ -	\$ 16	\$ 15	\$17
ixed Dollar Risk Allocation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	•
	Risk	\$ 28	\$ 46	\$ 63	\$ 4	\$ -	\$ 16	\$ 15	\$17
								Total	\$93